Budget & Levy Committee Meeting

November 17th 2023

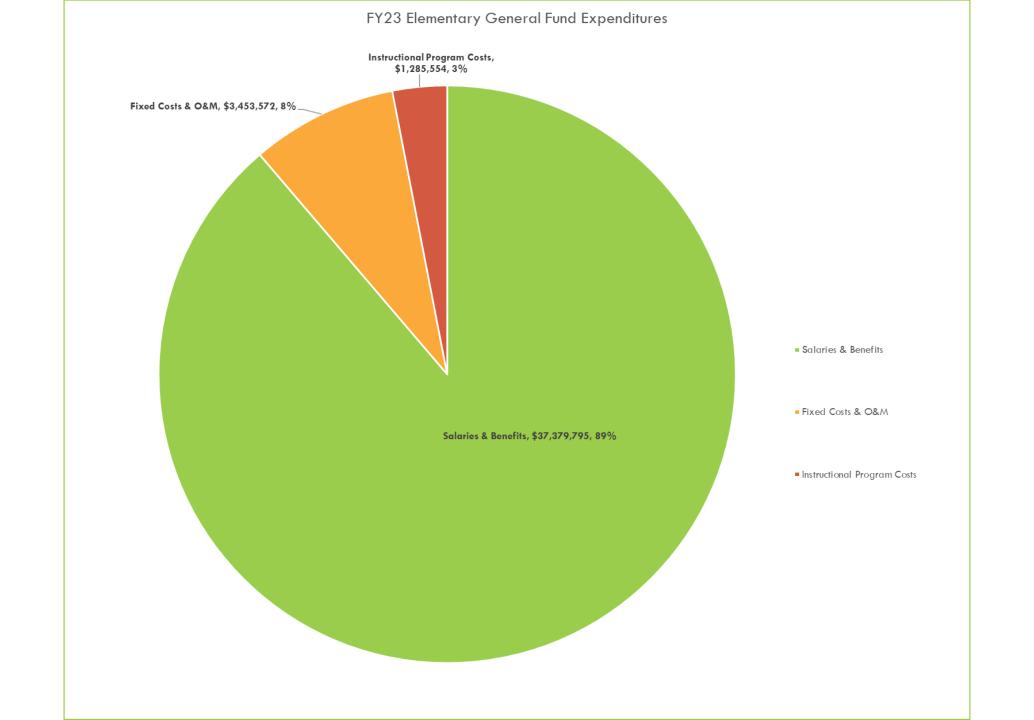


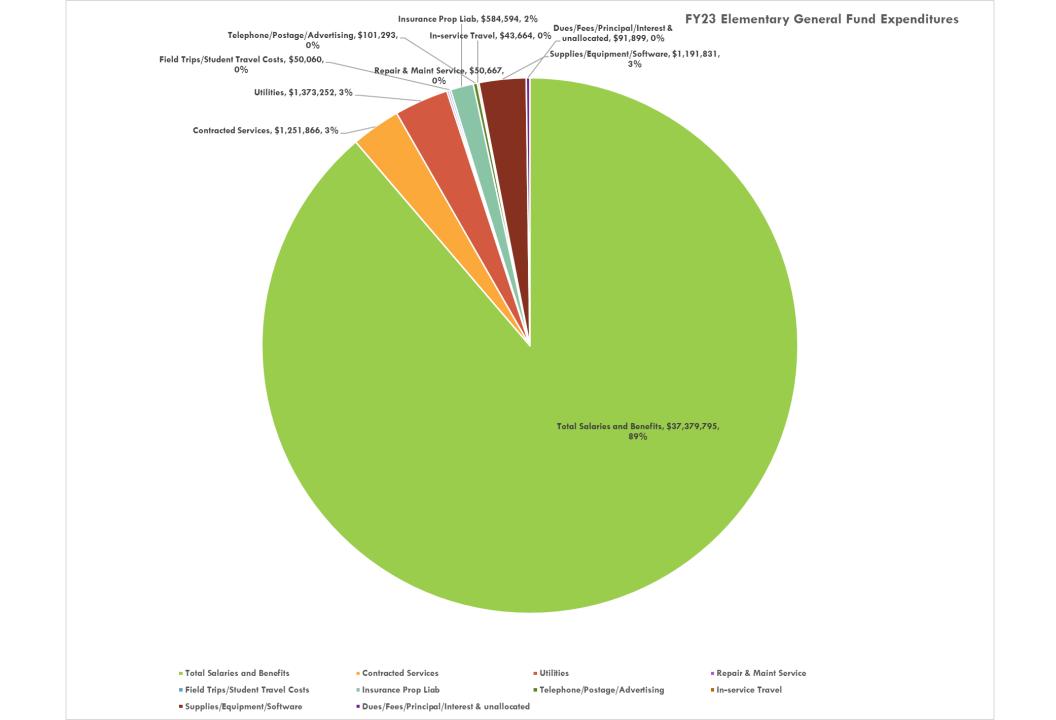
Budget and Levy Committee Meeting

Agenda

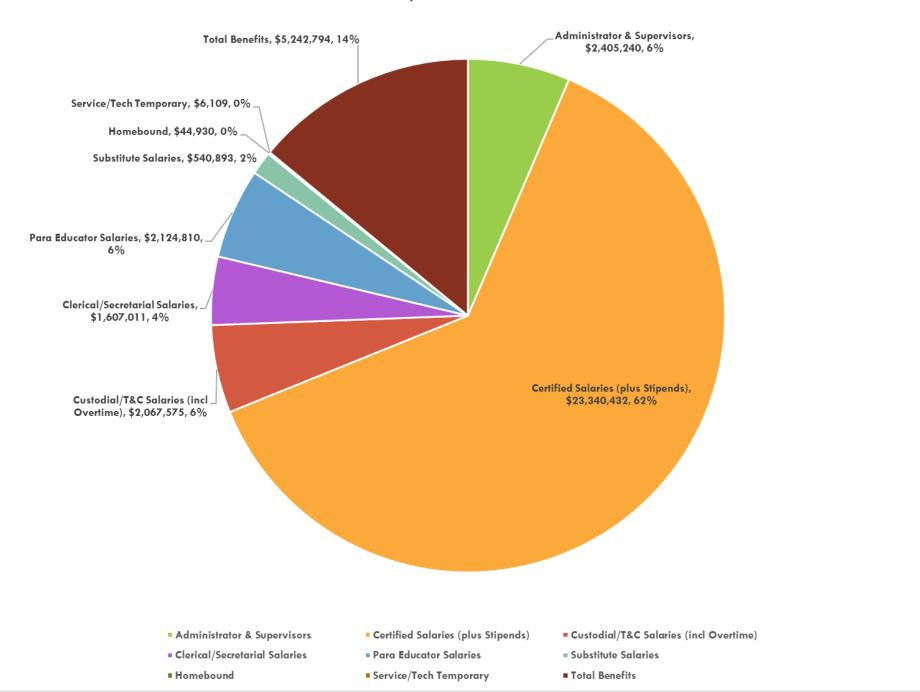
11.17.23

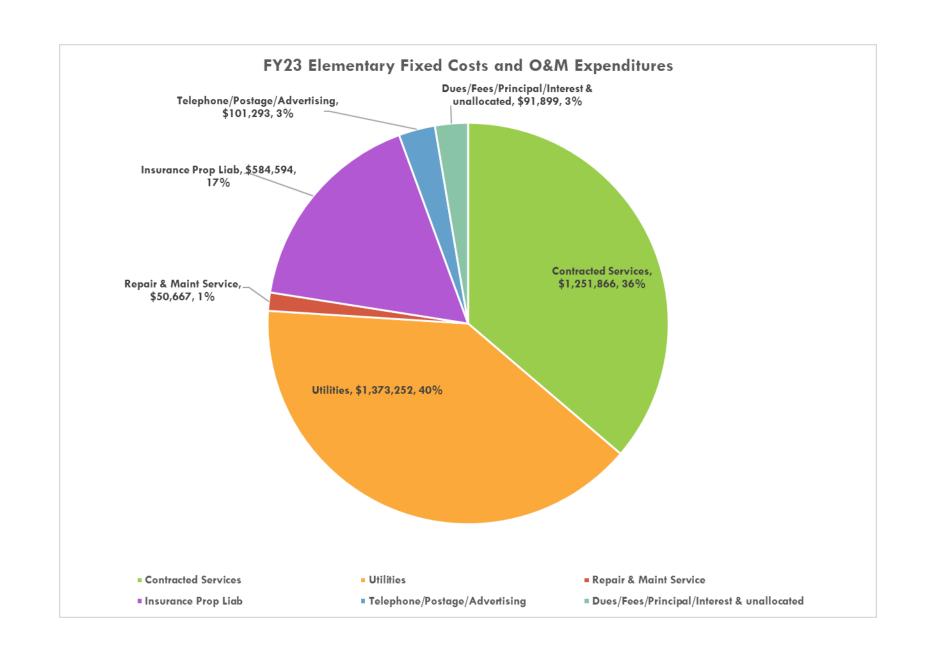
- 1. General Fund Expenditures Pat McHugh
 - a. Elementary
 - i. Salaries and Benefits
 - ii. Fixed and O&M
 - iii. Instructional Program Costs
 - b. High School
 - i. Salaries and Benefits
 - ii. Fixed and O&M
 - iii. Instructional Program Costs
 - c. Additional Detail of Expenditures
 - i. Utilities
 - ii. General Liability Insurance
 - iii. Contracted Services
 - iv. Instructional (Supplies, Equipment, Software)
 - d. Expenditures by Location K-8
- 2. Staffing Trevor Laboski
 - a. Elementary
 - b. Middle School
 - c. High School
 - d. ESSER
- 3. Projections Pat McHugh
 - a. FY25
 - b. Elementary FY25-FY28
 - c. High School FY25-FY28
- 4. One Time Only Funds Pat McHugh
- 5. Next Meeting
 - a. Expenditures by Location (9-12 and other buildings)
 - b. Athletics and Activities
 - c. Extra Pay Categories
 - d. Title Programs, IDEA, and Other Grant Funds

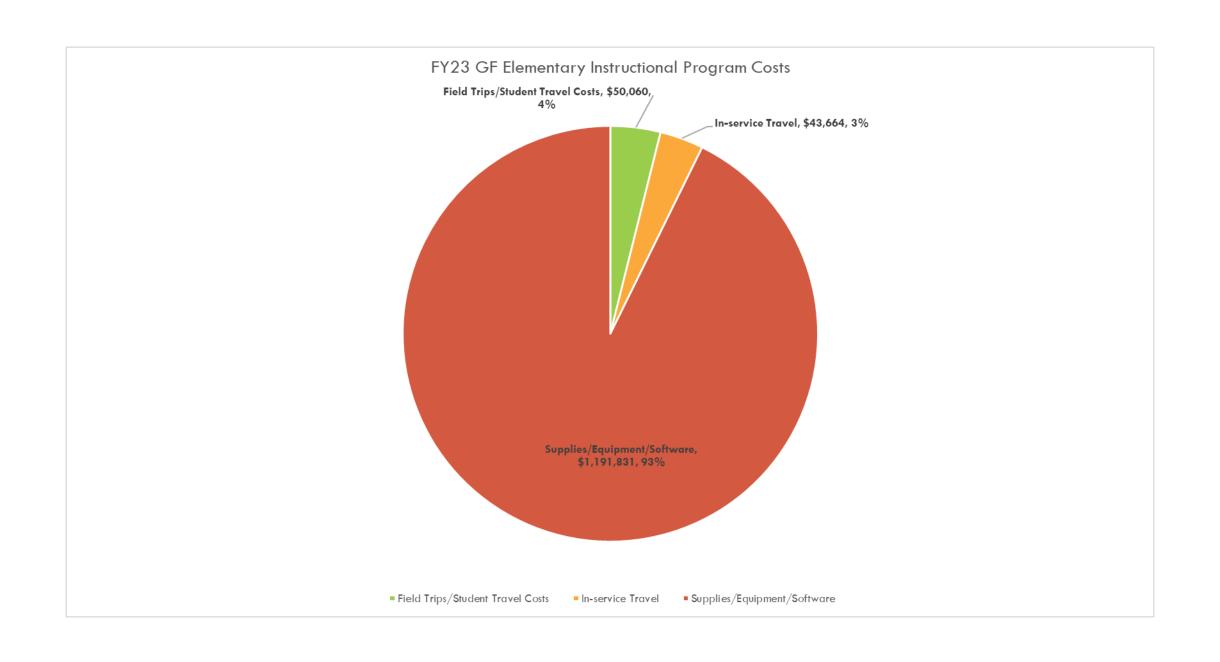


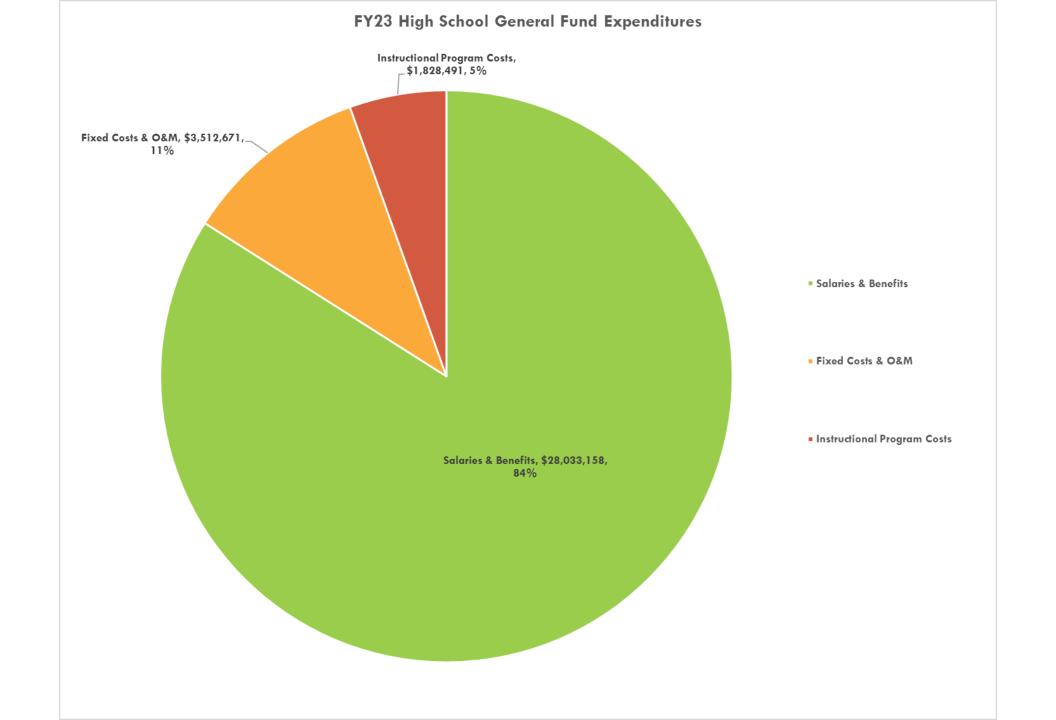


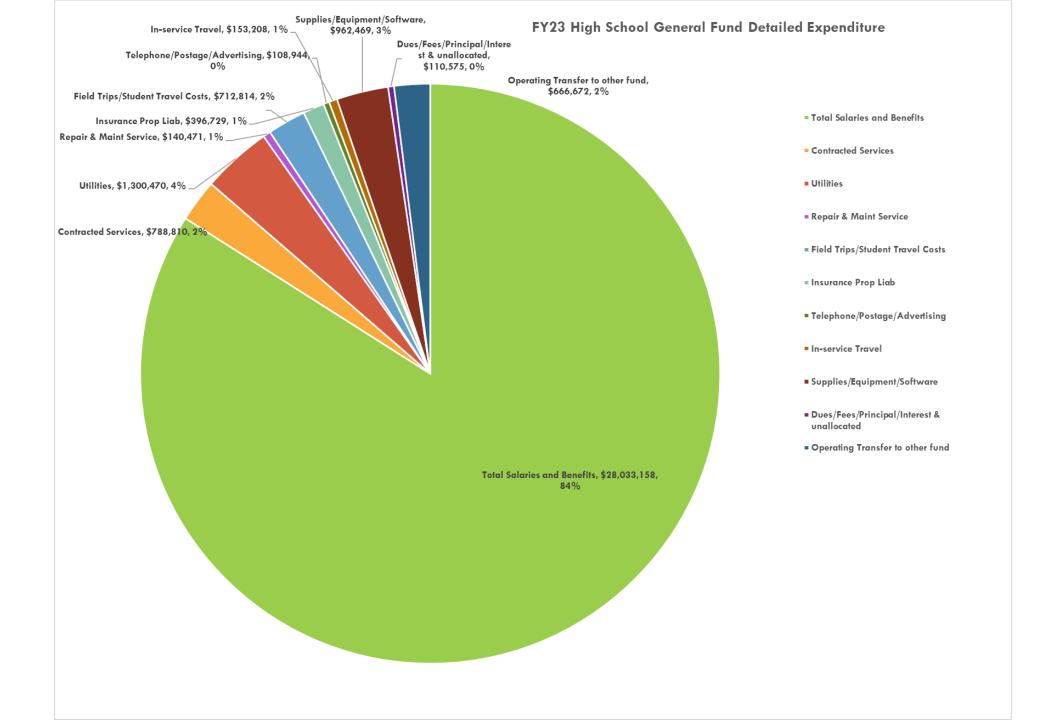
Elementary GF Salaries & Benefits



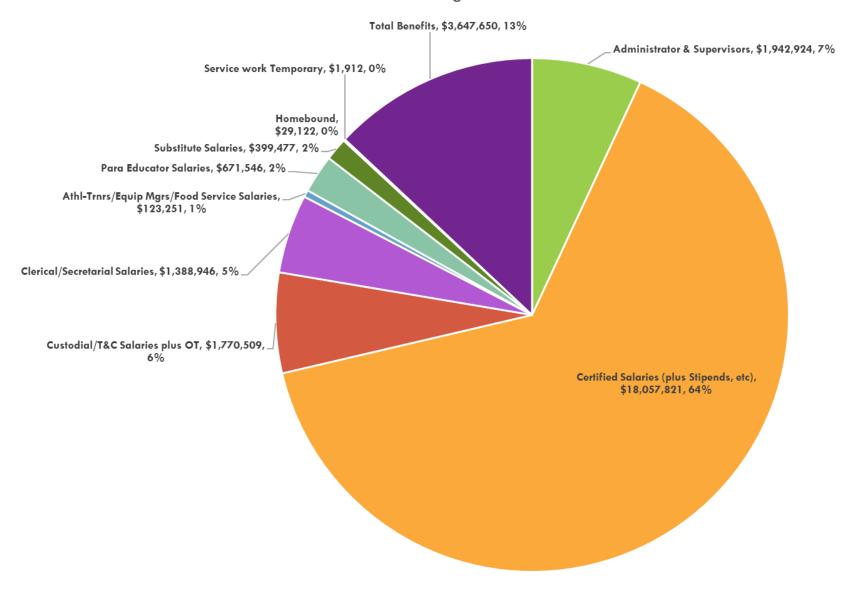








FY23 High School Salaries & Benefits

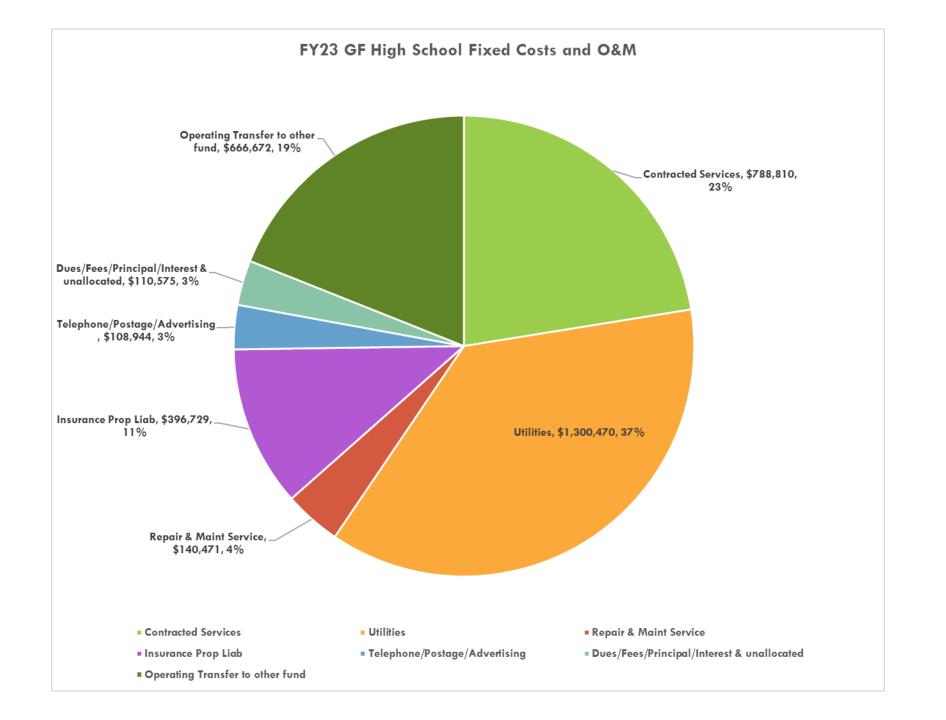


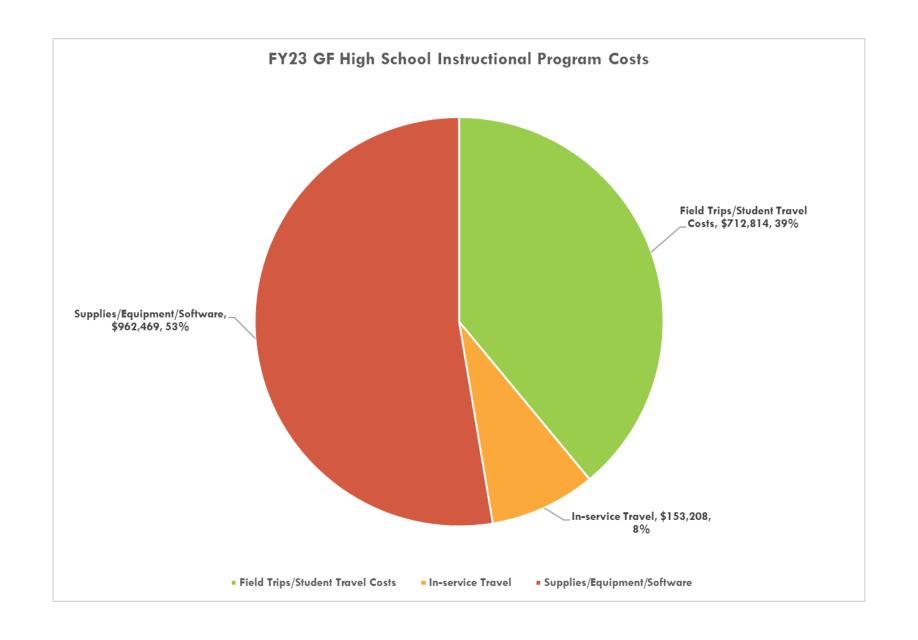
- Administrator & Supervisors
- Certified Salaries (plus Stipends, etc)
- Athl-Trnrs/Equip Mgrs/Food Service Salaries Para Educator Salaries
- Service work Temporary

■ Total Benefits

- Custodial/T&C Salaries plus OT
- Substitute Salaries

- Clerical/Secretarial Salaries
- Homebound





ADDITIONAL DETAIL OF EXPENDITURES ELEMENTARY DISTRICT

ELEMENTARY DISTRICT	FY22	FY23	
Off Administrator Services	\$70,194	\$55,662	4.45%
Contract Prof/Educ Services	\$101,231	\$139,735	11.16%
Other Professional Services	\$529,972	\$774,865	61.90%
Audit	\$37,320	\$14,670	1.17%
Tech Services	\$1 <i>7</i> 1,231	\$191,441	15.29%
Cont Tech Services	\$73,441	\$75,492	6.03%
Contracted Services (A)	\$983,390	\$1,251,866	100.00%
Gas	\$309,918	\$390,169	28.41%
Electric	\$470,121	\$ <i>577,</i> 569	42.06%
Water	\$106,992	\$128,155	9.33%
Sewer	\$34,349	\$37,457	2.73%
Disposal	\$104,768	\$129,125	9.40%
Snow Removal	\$50,381	\$110 <i>,77</i> 8	8.07%
Utilities	\$1,076,529	\$1,373,252	100.00%
Insurance Prop Liab	\$492,670	\$584,594	
Supplies	\$701,341	\$566,045	47.49%
Supplies Tech	\$32,649	\$21,398	1.80%
Gas/Oil	\$527	\$368	0.03%
Food	\$905	\$5,748	0.48%
Books	\$291,258	\$294,513	24.71%
Encyclopedias/DICT	\$0	\$0	0.00%
Periodicals Subscriptions	\$16,571	\$28,551	2.40%
Minor Equip New	\$109,864	\$49,217	4.13%
Minor Equip Tech GIS	\$13,712	\$29,651	2.49% 0.00%
Media Software	\$0 \$4,598	\$0 \$424	0.00%
Technology software	\$220,829	\$195,915	16.44%
Constr Services	\$5,200	\$0	0.00%
Major Equipment	\$28,560	\$0	0.00%
Supplies/Equipment/Software	\$1,426,015	\$1,191,831	100.00%
ADDITIONAL DETAIL OF EXPENDITURES			
HIGH SCHOOL DISTRICT			
	FY22	FY23	
HIGH SCHOOL DISTRICT Off Administrator Services	FY22 \$65,938	FY23 \$37,108	4.70%
HIGH SCHOOL DISTRICT Off Administrator Services Contract Prof/Educ Services	\$65,938 \$24,164	\$37,108 \$9,693	1.23%
HIGH SCHOOL DISTRICT Off Administrator Services Contract Prof/Educ Services Other Professional Services	\$65,938 \$24,164 \$331,008	\$37,108 \$9,693 \$455,562	1.23% 57.75%
HIGH SCHOOL DISTRICT Off Administrator Services Contract Prof/Educ Services Other Professional Services Audit	\$65,938 \$24,164 \$331,008 \$24,880	\$37,108 \$9,693 \$455,562 \$9,780	1.23% 57.75% 1.24%
HIGH SCHOOL DISTRICT Off Administrator Services Contract Prof/Educ Services Other Professional Services Audit Tech Services	\$65,938 \$24,164 \$331,008 \$24,880 \$199,622	\$37,108 \$9,693 \$455,562 \$9,780 \$211,170	1.23% 57.75% 1.24% 26.77%
HIGH SCHOOL DISTRICT Off Administrator Services Contract Prof/Educ Services Other Professional Services Audit Tech Services Cont Tech Services	\$65,938 \$24,164 \$331,008 \$24,880 \$199,622 \$69,762	\$37,108 \$9,693 \$455,562 \$9,780 \$211,170 \$65,497	1.23% 57.75% 1.24% 26.77% 8.30%
HIGH SCHOOL DISTRICT Off Administrator Services Contract Prof/Educ Services Other Professional Services Audit Tech Services	\$65,938 \$24,164 \$331,008 \$24,880 \$199,622	\$37,108 \$9,693 \$455,562 \$9,780 \$211,170	1.23% 57.75% 1.24% 26.77%
HIGH SCHOOL DISTRICT Off Administrator Services Contract Prof/Educ Services Other Professional Services Audit Tech Services Cont Tech Services	\$65,938 \$24,164 \$331,008 \$24,880 \$199,622 \$69,762 \$715,373	\$37,108 \$9,693 \$455,562 \$9,780 \$211,170 \$65,497	1.23% 57.75% 1.24% 26.77% 8.30%
HIGH SCHOOL DISTRICT Off Administrator Services Contract Prof/Educ Services Other Professional Services Audit Tech Services Cont Tech Services Contracted Services (A) Gas Electric	\$65,938 \$24,164 \$331,008 \$24,880 \$199,622 \$69,762 \$715,373 \$286,664 \$671,940	\$37,108 \$9,693 \$455,562 \$9,780 \$211,170 \$65,497 \$788,810 \$311,398 \$797,863	1.23% 57.75% 1.24% 26.77% 8.30% 100.00% 23.95% 61.35%
HIGH SCHOOL DISTRICT Off Administrator Services Contract Prof/Educ Services Other Professional Services Audit Tech Services Cont Tech Services Contracted Services (A) Gas Electric Water	\$65,938 \$24,164 \$331,008 \$24,880 \$199,622 \$69,762 \$715,373 \$286,664 \$671,940 \$46,719	\$37,108 \$9,693 \$455,562 \$9,780 \$211,170 \$65,497 \$788,810 \$311,398 \$797,863 \$56,850	1.23% 57.75% 1.24% 26.77% 8.30% 100.00% 23.95% 61.35% 4.37%
HIGH SCHOOL DISTRICT Off Administrator Services Contract Prof/Educ Services Other Professional Services Audit Tech Services Cont Tech Services Contracted Services (A) Gas Electric Water Sewer	\$65,938 \$24,164 \$331,008 \$24,880 \$199,622 \$69,762 \$715,373 \$286,664 \$671,940 \$46,719 \$14,771	\$37,108 \$9,693 \$455,562 \$9,780 \$211,170 \$65,497 \$788,810 \$311,398 \$797,863 \$56,850 \$20,485	1.23% 57.75% 1.24% 26.77% 8.30% 100.00% 23.95% 61.35% 4.37% 1.58%
HIGH SCHOOL DISTRICT Off Administrator Services Contract Prof/Educ Services Other Professional Services Audit Tech Services Cont Tech Services Contracted Services (A) Gas Electric Water Sewer Disposal	\$65,938 \$24,164 \$331,008 \$24,880 \$199,622 \$69,762 \$715,373 \$286,664 \$671,940 \$46,719 \$14,771 \$110,281	\$37,108 \$9,693 \$455,562 \$9,780 \$211,170 \$65,497 \$788,810 \$311,398 \$797,863 \$56,850 \$20,485 \$113,875	1.23% 57.75% 1.24% 26.77% 8.30% 100.00% 23.95% 61.35% 4.37% 1.58% 8.76%
HIGH SCHOOL DISTRICT Off Administrator Services Contract Prof/Educ Services Other Professional Services Audit Tech Services Cont Tech Services Contracted Services (A) Gas Electric Water Sewer	\$65,938 \$24,164 \$331,008 \$24,880 \$199,622 \$69,762 \$715,373 \$286,664 \$671,940 \$46,719 \$14,771 \$110,281	\$37,108 \$9,693 \$455,562 \$9,780 \$211,170 \$65,497 \$788,810 \$311,398 \$797,863 \$56,850 \$20,485 \$113,875	1.23% 57.75% 1.24% 26.77% 8.30% 100.00% 23.95% 61.35% 4.37% 1.58%
HIGH SCHOOL DISTRICT Off Administrator Services Contract Prof/Educ Services Other Professional Services Audit Tech Services Cont Tech Services Contracted Services (A) Gas Electric Water Sewer Disposal Snow Removal	\$65,938 \$24,164 \$331,008 \$24,880 \$199,622 \$69,762 \$715,373 \$286,664 \$671,940 \$46,719 \$14,771 \$110,281	\$37,108 \$9,693 \$455,562 \$9,780 \$211,170 \$65,497 \$788,810 \$311,398 \$797,863 \$56,850 \$20,485 \$113,875	1.23% 57.75% 1.24% 26.77% 8.30% 100.00% 23.95% 61.35% 4.37% 1.58% 8.76% 0.00%
HIGH SCHOOL DISTRICT Off Administrator Services Contract Prof/Educ Services Other Professional Services Audit Tech Services Cont Tech Services Contracted Services (A) Gas Electric Water Sewer Disposal Snow Removal Utilities Insurance Prop Liab	\$65,938 \$24,164 \$331,008 \$24,880 \$199,622 \$69,762 \$715,373 \$286,664 \$671,940 \$46,719 \$14,771 \$110,281 \$0 \$1,130,376	\$37,108 \$9,693 \$455,562 \$9,780 \$211,170 \$65,497 \$788,810 \$311,398 \$797,863 \$56,850 \$20,485 \$113,875 \$0 \$1,300,470 \$396,729	1.23% 57.75% 1.24% 26.77% 8.30% 100.00% 23.95% 61.35% 4.37% 1.58% 8.76% 0.00%
HIGH SCHOOL DISTRICT Off Administrator Services Contract Prof/Educ Services Other Professional Services Audit Tech Services Cont Tech Services Contracted Services (A) Gas Electric Water Sewer Disposal Snow Removal Utilities Insurance Prop Liab Supplies	\$65,938 \$24,164 \$331,008 \$24,880 \$199,622 \$69,762 \$715,373 \$286,664 \$671,940 \$46,719 \$114,771 \$110,281 \$0 \$1,130,376	\$37,108 \$9,693 \$455,562 \$9,780 \$211,170 \$65,497 \$788,810 \$311,398 \$797,863 \$56,850 \$20,485 \$113,875 \$0 \$1,300,470 \$396,729	1.23% 57.75% 1.24% 26.77% 8.30% 100.00% 23.95% 61.35% 4.37% 1.58% 8.76% 0.00% 100.00%
HIGH SCHOOL DISTRICT Off Administrator Services Contract Prof/Educ Services Other Professional Services Audit Tech Services Cont Tech Services Contracted Services (A) Gas Electric Water Sewer Disposal Snow Removal Utilities Insurance Prop Liab Supplies Supplies Supplies Tech	\$65,938 \$24,164 \$331,008 \$24,880 \$199,622 \$69,762 \$715,373 \$286,664 \$671,940 \$46,719 \$14,771 \$110,281 \$0 \$1,130,376 \$340,533	\$37,108 \$9,693 \$455,562 \$9,780 \$211,170 \$65,497 \$788,810 \$311,398 \$797,863 \$56,850 \$20,485 \$113,875 \$0 \$1,300,470 \$396,729 \$642,996 \$21,975	1.23% 57.75% 1.24% 26.77% 8.30% 100.00% 23.95% 61.35% 4.37% 1.58% 8.76% 0.00% 100.00%
HIGH SCHOOL DISTRICT Off Administrator Services Contract Prof/Educ Services Other Professional Services Audit Tech Services Cont Tech Services Contracted Services (A) Gas Electric Water Sewer Disposal Snow Removal Utilities Insurance Prop Liab Supplies	\$65,938 \$24,164 \$331,008 \$24,880 \$199,622 \$69,762 \$715,373 \$286,664 \$671,940 \$46,719 \$114,771 \$110,281 \$0 \$1,130,376	\$37,108 \$9,693 \$455,562 \$9,780 \$211,170 \$65,497 \$788,810 \$311,398 \$797,863 \$56,850 \$20,485 \$113,875 \$0 \$1,300,470 \$396,729	1.23% 57.75% 1.24% 26.77% 8.30% 100.00% 23.95% 61.35% 4.37% 1.58% 8.76% 0.00% 100.00%
HIGH SCHOOL DISTRICT Off Administrator Services Contract Prof/Educ Services Other Professional Services Audit Tech Services Cont Tech Services Contracted Services (A) Gas Electric Water Sewer Disposal Snow Removal Utilities Insurance Prop Liab Supplies Supplies Supplies Supplies Tech Gas/Oil	\$65,938 \$24,164 \$331,008 \$24,880 \$199,622 \$69,762 \$715,373 \$286,664 \$671,940 \$46,719 \$11,771 \$110,281 \$0 \$1,130,376 \$340,533 \$510,380 \$23,545 \$4,270	\$37,108 \$9,693 \$455,562 \$9,780 \$211,170 \$65,497 \$788,810 \$311,398 \$797,863 \$56,850 \$20,485 \$113,875 \$0 \$1,300,470 \$396,729 \$642,996 \$21,975 \$3,089	1.23% 57.75% 1.24% 26.77% 8.30% 100.00% 23.95% 61.35% 4.37% 0.00% 100.00%
HIGH SCHOOL DISTRICT Off Administrator Services Contract Prof/Educ Services Other Professional Services Audit Tech Services Cont Tech Services Contracted Services (A) Gas Electric Water Sewer Disposal Snow Removal Utilities Insurance Prop Liab Supplies Supplies Tech Gas/Oil Food	\$65,938 \$24,164 \$331,008 \$24,880 \$199,622 \$69,762 \$715,373 \$286,664 \$671,940 \$46,719 \$14,771 \$110,281 \$0 \$1,130,376 \$340,533 \$510,380 \$23,545 \$4,270 \$2,687	\$37,108 \$9,693 \$455,562 \$9,780 \$211,170 \$65,497 \$788,810 \$311,398 \$797,863 \$56,850 \$20,485 \$113,875 \$0 \$1,300,470 \$396,729 \$642,996 \$21,975 \$3,089 \$29,677	1.23% 57.75% 1.24% 26.77% 8.30% 100.00% 23.95% 61.35% 4.37% 0.00% 100.00% 66.81% 2.28% 0.32% 3.08%
HIGH SCHOOL DISTRICT Off Administrator Services Contract Prof/Educ Services Other Professional Services Audit Tech Services Cont Tech Services Contracted Services (A) Gas Electric Water Sewer Disposal Snow Removal Utilities Insurance Prop Liab Supplies Supplies Tech Gas/Oil Food Books	\$65,938 \$24,164 \$331,008 \$24,880 \$199,622 \$69,762 \$715,373 \$286,664 \$671,940 \$46,719 \$14,771 \$110,281 \$0 \$1,130,376 \$340,533 \$510,380 \$23,545 \$4,270 \$2,687 \$2,687	\$37,108 \$9,693 \$455,562 \$9,780 \$211,170 \$65,497 \$788,810 \$311,398 \$797,863 \$56,850 \$20,485 \$113,875 \$0 \$1,300,470 \$396,729 \$642,996 \$21,975 \$3,089 \$29,677 \$73,573	1.23% 57.75% 1.24% 26.77% 8.30% 100.00% 23.95% 61.35% 4.37% 1.58% 8.76% 0.00% 100.00% 66.81% 2.28% 0.32% 3.08% 7.64%
HIGH SCHOOL DISTRICT Off Administrator Services Contract Prof/Educ Services Other Professional Services Audit Tech Services Cont Tech Services Contracted Services (A) Gas Electric Water Sewer Disposal Snow Removal Utilities Insurance Prop Liab Supplies Supplies Tech Gas/Oil Food Books Encyclopedias/DICT Periodicals Subscriptions Minor Equip New	\$65,938 \$24,164 \$331,008 \$24,880 \$199,622 \$69,762 \$715,373 \$286,664 \$671,940 \$46,719 \$114,771 \$110,281 \$0 \$1,130,376 \$340,533 \$510,380 \$23,545 \$4,270 \$2,687 \$238,185 \$218,85 \$77,744	\$37,108 \$9,693 \$455,562 \$9,780 \$211,170 \$65,497 \$788,810 \$311,398 \$797,863 \$56,850 \$20,485 \$113,875 \$0 \$1,300,470 \$396,729 \$642,996 \$21,975 \$3,089 \$29,677 \$73,573 \$50 \$48,363 \$37,796	1.23% 57.75% 1.24% 26.77% 8.30% 100.00% 23.95% 61.35% 4.37% 1.58% 8.76% 0.00% 100.00% 66.81% 2.28% 0.32% 3.08% 7.64% 0.01% 5.02% 3.93%
HIGH SCHOOL DISTRICT Off Administrator Services Contract Prof/Educ Services Other Professional Services Audit Tech Services Cont Tech Services Contracted Services (A) Gas Electric Water Sewer Disposal Snow Removal Utilities Insurance Prop Liab Supplies Supplies Tech Gas/Oil Food Books Encyclopedias/DICT Periodicals Subscriptions Minor Equip New Minor Equip Tech	\$65,938 \$24,164 \$331,008 \$24,880 \$199,622 \$69,762 \$715,373 \$286,664 \$671,940 \$46,719 \$14,771 \$110,281 \$0 \$1,130,376 \$340,533 \$510,380 \$23,545 \$4,270 \$2,687 \$238,185 \$218 \$55,077 \$77,744	\$37,108 \$9,693 \$455,562 \$9,780 \$211,170 \$65,497 \$788,810 \$311,398 \$797,863 \$56,850 \$20,485 \$113,875 \$0 \$1,300,470 \$396,729 \$642,996 \$21,975 \$3,089 \$29,677 \$73,573 \$50 \$48,363 \$37,796 \$17,351	1.23% 57.75% 1.24% 26.77% 8.30% 100.00% 23.95% 61.35% 4.37% 1.58% 8.76% 0.00% 100.00% 66.81% 2.28% 0.32% 3.08% 7.64% 0.01% 5.02% 3.93% 1.80%
HIGH SCHOOL DISTRICT Off Administrator Services Contract Prof/Educ Services Other Professional Services Audit Tech Services Cont Tech Services Contracted Services (A) Gas Electric Water Sewer Disposal Snow Removal Utilities Insurance Prop Liab Supplies Supplies Tech Gas/Oil Food Books Encyclopedias/DICT Periodicals Subscriptions Minor Equip New Minor Equip Tech GIS	\$65,938 \$24,164 \$331,008 \$24,800 \$199,622 \$69,762 \$715,373 \$286,664 \$671,940 \$46,719 \$14,771 \$110,281 \$0 \$1,130,376 \$340,533 \$510,380 \$23,545 \$4,270 \$2,687 \$238,185 \$218 \$55,077 \$77,744 \$39,648	\$37,108 \$9,693 \$455,562 \$9,780 \$211,170 \$65,497 \$788,810 \$311,398 \$797,863 \$56,850 \$20,485 \$113,875 \$0 \$1,300,470 \$396,729 \$642,996 \$21,975 \$3,089 \$29,677 \$73,573 \$50 \$48,363 \$37,796 \$17,351 \$0	1.23% 57.75% 1.24% 26.77% 8.30% 100.00% 23.95% 61.35% 4.37% 1.58% 8.76% 0.00% 100.00% 66.81% 2.28% 0.32% 3.08% 7.64% 0.01% 5.02% 3.93% 1.80% 0.00%
HIGH SCHOOL DISTRICT Off Administrator Services Contract Prof/Educ Services Other Professional Services Audit Tech Services Cont Tech Services Contracted Services (A) Gas Electric Water Sewer Disposal Snow Removal Utilities Insurance Prop Liab Supplies Supplies Tech Gas/Oil Food Books Encyclopedias/DICT Periodicals Subscriptions Minor Equip New Minor Equip Tech GIS Media Software	\$65,938 \$24,164 \$331,008 \$24,880 \$199,622 \$69,762 \$715,373 \$286,664 \$671,940 \$46,719 \$14,771 \$110,281 \$0 \$1,130,376 \$340,533 \$510,380 \$23,545 \$4,270 \$2,687 \$238,185 \$218 \$55,077 \$77,744 \$39,648 \$0 \$392	\$37,108 \$9,693 \$455,562 \$9,780 \$211,170 \$65,497 \$788,810 \$311,398 \$797,863 \$56,850 \$20,485 \$113,875 \$0 \$1,300,470 \$396,729 \$642,996 \$21,975 \$3,089 \$29,677 \$73,573 \$50 \$48,363 \$37,796 \$17,351 \$0 -\$2	1.23% 57.75% 1.24% 26.77% 8.30% 100.00% 23.95% 61.35% 4.37% 1.58% 8.76% 0.00% 100.00% 66.81% 2.28% 0.32% 3.08% 7.64% 0.01% 5.02% 3.93% 1.80% 0.00% 0.00%
HIGH SCHOOL DISTRICT Off Administrator Services Contract Prof/Educ Services Other Professional Services Audit Tech Services Cont Tech Services Contracted Services (A) Gas Electric Water Sewer Disposal Snow Removal Utilities Insurance Prop Liab Supplies Supplies Tech Gas/Oil Food Books Encyclopedias/DICT Periodicals Subscriptions Minor Equip New Minor Equip Tech GIS Media Software Technology software	\$65,938 \$24,164 \$331,008 \$24,880 \$199,622 \$69,762 \$715,373 \$286,664 \$671,940 \$46,719 \$14,771 \$110,281 \$0 \$1,130,376 \$340,533 \$510,380 \$23,545 \$4,270 \$2,687 \$238,185 \$218 \$55,077 \$77,744 \$39,648 \$0 \$392 \$83,998	\$37,108 \$9,693 \$455,562 \$9,780 \$211,170 \$65,497 \$788,810 \$311,398 \$797,863 \$56,850 \$20,485 \$113,875 \$0 \$1,300,470 \$396,729 \$642,996 \$21,975 \$3,089 \$29,677 \$73,573 \$50 \$48,363 \$37,796 \$17,351 \$0 \$17,351 \$0 \$2,992,202	1.23% 57.75% 1.24% 26.77% 8.30% 100.00% 23.95% 61.35% 4.37% 1.58% 8.76% 0.00% 100.00% 66.81% 2.28% 0.32% 3.08% 7.64% 0.01% 5.02% 3.93% 1.80% 0.00% 9.58%
HIGH SCHOOL DISTRICT Off Administrator Services Contract Prof/Educ Services Other Professional Services Audit Tech Services Cont Tech Services Contracted Services (A) Gas Electric Water Sewer Disposal Snow Removal Utilities Insurance Prop Liab Supplies Supplies Tech Gas/Oil Food Books Encyclopedias/DICT Periodicals Subscriptions Minor Equip New Minor Equip Tech GIS Media Software Technology software Constr Services	\$65,938 \$24,164 \$331,008 \$24,880 \$199,622 \$69,762 \$715,373 \$286,664 \$671,940 \$46,719 \$14,771 \$110,281 \$0 \$1,130,376 \$340,533 \$510,380 \$23,545 \$4,270 \$2,687 \$238,185 \$218 \$55,077 \$77,744 \$39,648 \$0 \$39,2 \$83,998 \$12,069	\$37,108 \$9,693 \$455,562 \$9,780 \$211,170 \$65,497 \$788,810 \$311,398 \$797,863 \$56,850 \$20,485 \$113,875 \$0 \$1,300,470 \$396,729 \$642,996 \$21,975 \$3,089 \$29,677 \$73,573 \$50 \$48,363 \$37,796 \$17,351 \$0 \$2,9202 \$0	1.23% 57.75% 1.24% 26.77% 8.30% 100.00% 23.95% 61.35% 4.37% 1.58% 8.76% 0.00% 100.00% 66.81% 2.28% 0.32% 3.08% 7.64% 0.01% 5.02% 3.93% 1.80% 0.00% 0.00% 9.58% 0.00%
HIGH SCHOOL DISTRICT Off Administrator Services Contract Prof/Educ Services Other Professional Services Audit Tech Services Cont Tech Services Contracted Services (A) Gas Electric Water Sewer Disposal Snow Removal Utilities Insurance Prop Liab Supplies Supplies Tech Gas/Oil Food Books Encyclopedias/DICT Periodicals Subscriptions Minor Equip New Minor Equip Tech GIS Media Software Technology software	\$65,938 \$24,164 \$331,008 \$24,880 \$199,622 \$69,762 \$715,373 \$286,664 \$671,940 \$46,719 \$14,771 \$110,281 \$0 \$1,130,376 \$340,533 \$510,380 \$23,545 \$4,270 \$2,687 \$238,185 \$218 \$55,077 \$77,744 \$39,648 \$0 \$392 \$83,998	\$37,108 \$9,693 \$455,562 \$9,780 \$211,170 \$65,497 \$788,810 \$311,398 \$797,863 \$56,850 \$20,485 \$113,875 \$0 \$1,300,470 \$396,729 \$642,996 \$21,975 \$3,089 \$29,677 \$73,573 \$50 \$48,363 \$37,796 \$17,351 \$0 \$17,351 \$0 \$2,992,202	1.23% 57.75% 1.24% 26.77% 8.30% 100.00% 23.95% 61.35% 4.37% 1.58% 8.76% 0.00% 100.00% 66.81% 2.28% 0.32% 3.08% 7.64% 0.01% 5.02% 3.93% 1.80% 0.00% 9.58%

⁽A) Services include SRO/CRO's (\$263K), the GF contribution/funding of the preschool program (mainly teachers salaries) \$384K approx., cost of elections(\$93K), fleet copier contract(\$55K), District Match of CSCT Svcs provided by contractors (these costs cannot come out of the CSCT revenue that comes in from the state, so we use IDC, which were expenses that were ultimately adjusted to the GF) (\$202K elem and \$135K HS), Spark Arts Ignite (\$45K), Pmts to Uof M, Shelley Danaher and Stella Woodrum for interpreting and IEP services (\$80K), some payroll items that were consistently coded to non payroll accounts (\$8K), Audit (\$24K)

FY23 ELEMENTARY DISTRICT K-5 BUILDING EXPENDITURES

	Chief Charlo	Franklin	Hawthorne	J Rankin	Lewis & Clark	Lowell	Paxson	Rattlesnake	Russell	Grand Total
CLID SEDVI SCHOOL ADMASALA				J Kalikili						
SUP SERV-SCHOOL ADM SALA	\$149,385.19	\$123,978.08	\$152,816.45		\$141,974.80	\$135,939.73	\$152,403.60	\$162,012.16	\$133,865.82	\$1,152,375.83
INSTRUCTION SALARIES-AID	\$218,037.31	\$98,145.18	\$225,293.90		\$110,835.81	\$204,395.53	\$52,741.94	\$78,446.27	\$115,291.95	\$1,103,187.89
INSTRUCTION SALARIES-TCH	\$1,552,156.26	\$1,032,379.20	\$1,366,584.56		\$1,450,843.67	\$1,106,516.25	\$1,503,345.45	\$1,454,823.72	\$1,406,184.95	\$10,872,834.06
INSTRUCTION SALARIES-TEM	\$305.15	4			\$530.90	\$0.00	\$123.90	\$0.00	\$590.54	\$1,550.49
LIBRARY SERVICES SALARIE	\$67,364.00	\$71,725.32	\$73,087.00		\$67,311.00	\$82,318.00	\$84,314.00	\$66,047.48	\$80,321.00	\$592,487.80
OPERATION & MAINT SALARI	\$127,652.21	\$101,987.93	\$94,298.47		\$89,838.07	\$97,900.55	\$91,435.43	\$106,864.52	\$110,849.68	\$820,826.86
SUP SERV-STUDENTS SALARI	\$178,475.02	\$95,790.64	\$168,495.22		\$190,676.73	\$228,712.38	\$160,426.32	\$123,680.86	\$96,025.07	\$1,242,282.24
OTHER SALARIES-TEMPORARY	\$28,329.43	\$13,734.56	\$22,404.47		\$33,780.59	\$15,197.81	\$18,777.65	\$21,054.26	\$11,084.88	\$164,363.65
SALARIES-ADMN CERT				\$103,144.85						\$103,144.85
SALARIES-AIDES				\$113,402.55						\$113,402.55
SALARIES-CLERICAL				\$42,557.21						\$42,557.21
SALARIES-CUSTODIAL				\$118,325.09						\$118,325.09
SALARIES-OVERTIME	\$884.94			\$1,578.93			\$24.00		\$294.03	\$2,781.90
SALARIES-PROF CERT		\$65,390.40	\$75,919.00	\$256,718.16					\$47,199.00	\$445,226.56
SALARIES-TCHR CERT				\$1,543,354.52	\$36,207.52					\$1,579,562.04
SALARIES-TEMPORARY	\$24,351.66	\$12,982.05	\$13,223.33	\$73,437.98	\$11,450.88	\$7,670.28	\$2,477.72	\$7,135.49	\$40,399.94	\$193,129.33
SICK/TERM PAY	\$36,191.54	\$44,296.15	\$35,178.78	\$18,610.22	\$14,055.09	\$31,588.65	\$25,071.26	\$5,475.18	\$3,395.14	\$213,862.01
VACATION TERM PAY	\$3,741.33	\$9,148.15	\$9,422.49	\$3,752.61	\$3,299.28	\$8,073.42	\$4,968.79	\$5,318.04	\$7,848.46	\$55,572.57
WORKERS COMP	\$23,800.81	\$17,211.29	\$20,876.02	\$23,366.88	\$19,685.46	\$17,439.24	\$19,964.41	\$19,403.25	\$22,264.85	\$184,012.21
HEALTH INSURANCE	\$323,680.09	\$233,860.71	\$320,193.05	\$278,813.73	\$290,117.97	\$272,163.37	\$257,174.82	\$267,049.78	\$251,783.23	\$2,494,836.75
LIFE & DISAB INS				\$682.92						\$682.92
EXCESS SICK LEAVE	\$9,595.58	\$7,603.66	\$5,169.50	\$6,617.98	\$4,077.65	\$6,412.85	\$3,750.72	\$4,269.23	\$10,597.87	\$58,095.04
FIELD TRIPS						\$2,004.47			\$2,625.49	\$4,629.96
GROUP BUDGET CONTROL	\$0.00	\$2,154.99	\$0.00		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$2,154.99
INSTR SUPPLIES - SPECIAL	\$14.95									\$14.95
INSTRUCT. PURCHASING TEC	\$1,938.71	\$1,287.32	\$1,750.72		\$963.51	\$1,035.40	\$2,299.69	\$1,748.98	\$2,325.48	\$13,349.81
INSTRUCTION INSERVICE/TR			\$696.80			\$200.00	\$3,120.98			\$4,017.78
INSTRUCTION MINOR EQUIPM			\$171.98		\$6,159.20			\$31.86		\$6,363.04
INSTRUCTION SUPPLIES	\$15,315.38	\$8,995.65	\$8,838.97		\$7,294.68	\$7,386.29	\$12,200.59	\$15,165.93	\$8,400.19	\$83,597.68
INSTRUCTION SUPPLIES TEC	\$666.03	\$147.59	\$91.07		\$1,236.67		\$1,999.65	\$188.63	\$1,450.42	\$5,780.06
KINDERGARTEN SUPPLIES	\$1,338.60	\$43.43								\$1,382.03
BOOKS				\$5,030.51						\$5,030.51
LIBRARY SERVICES BOOKS	\$4,747.02	\$3,444.33	\$3,661.53		\$5,636.95	\$2,315.80	\$4,966.24	\$5,271.07	\$3,728.31	\$33,771.25
LIBRARY SERVICES MEDIA S	\$0.00	\$0.00	\$105.08		\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$105.08
LIBRARY SERVICES PERIODI	\$180.66	\$128.87	\$78.75		\$72.19	-\$5.99	\$0.00	\$0.00	\$387.26	\$841.74
LIBRARY SERVICES SUPPLIE	\$371.68	-\$12.17	\$1,112.91		\$38.91	\$1,131.56	\$870.97	\$458.23	\$270.66	\$4,242.75
MEDIA SOFTWARE	•		•	\$39.98		•	•			\$39.98
MINOR EQUIPMENT TECHNOLOGY	\$2,789.00		\$4,659.98	\$779.50						\$8,228.48
MINOR EQUIPMENT-NEW	. ,		. ,	\$130.78	\$118.97		\$0.00	\$84.84		\$334.59
ONLINE PERIODICALS/SUBSCIRPTIO		\$400.00	\$250.00	\$1,930.40	\$250.00		\$1,045.70	\$250.00	\$250.00	\$4,376.10

	Chief Charlo	Franklin	Hawthorne	J Rankin	Lewis & Clark	Lowell	Paxson	Rattlesnake	Russell	Grand Total
OTHR PROF SERV					\$1,390.48					\$1,390.48
CONT SERV-PROF/EDUC					\$706.52					\$706.52
PERIODICALS/SUBSCR				\$129.13						\$129.13
POSTAGE				\$323.31						\$323.31
SCIENCE SUPPLIES							\$45.00			\$45.00
SUP SERV-SCHOOL ADM LIFE	\$205.80	\$205.86	\$205.86		\$205.80	\$0.00	\$209.52	\$205.80	\$205.80	\$1,444.44
SUP SERV-SCHOOL ADM POST	\$490.20	\$289.53	\$742.26		\$776.18	\$588.18	\$654.96	\$333.42	\$562.71	\$4,437.44
SUP SERV-SCHOOL ADM SUPP	\$0.00	\$0.00	\$0.00		\$0.00	\$0.00	\$811.22	\$0.00	\$172.93	\$984.15
SUPPLIES				\$20,504.95						\$20,504.95
SUPPLIES TECH				\$1,932.37		\$1,013.67				\$2,946.04
TECHNICAL SERVICES				\$1,335.40						\$1,335.40
TECHNOLOGY MINOR EQUIPME								-\$10.99		-\$10.99
TECHNOLOGY SOFTWARE						-\$460.00		-\$110.00		-\$570.00
TECHNOLOGY SUPPLIES TECH			\$3,604.38							\$3,604.38
TRAVEL-IN-DISTRICT			\$18.75							\$18.75
M & O CUSTODIAL SUPPLIES	\$4,025.78	\$4,412.63	\$6,596.69		\$4,715.49	\$2,113.88	\$2,045.73	\$6,727.19	\$3,027.48	\$33,664.87
REPAIR SERVICE		\$360.00	\$115.90							\$475.90
ZERO WASTE INITIATIVE SUPPLIES	\$41.28				\$41.28		-\$123.84		\$41.28	\$0.00
CARPENTER SUPPLIES	\$28.48	\$5,009.59	\$526.29	\$158.00	\$1,023.02		\$483.15		\$178.44	\$7,406.97
ELECTRICIAN SUPPLIES	\$403.72	\$288.39	\$392.85		\$77.93	\$1,129.53	\$869.38	\$932.57	\$634.12	\$4,728.49
HVAC SUPPLIES	\$868.31		\$1,174.69	\$336.00	\$3,352.00	\$373.14	\$1,362.00	\$1,914.94	\$250.05	\$9,631.13
PAINTERS SUPPLIES	\$165.93	\$314.28	\$258.87		\$101.45	\$69.98	\$361.34	\$93.96	\$259.84	\$1,625.65
PLUMBERS SUPPLIES	\$350.06	\$618.33	\$1,437.31	\$1,184.32	\$222.09	\$206.01	\$91.59	\$1,667.09	\$854.05	\$6,630.85
SECURITY SUPPLIES	\$2,915.60	\$2,202.00	\$3,100.15	\$965.80	\$1,978.51	\$1,845.75	\$2,518.25	\$2,184.55	\$2,410.80	\$20,121.41
Grand Total	\$2,780,807.71	\$1,958,523.94	\$2,622,554.03	\$2,619,144.08	\$2,501,047.25	\$2,235,275.73	\$2,412,832.13	\$2,358,718.31	\$2,366,031.72	\$21,854,934.90
	Chief Charlo	Franklin	Hawthorne	J Rankin	Lewis & Clark	Lowell	Paxson	Rattlesnake	Russell	Grand Total
ENROLLMENT	430	288	387	459	439	284	462	445	367	3561
TEACHERS	21	15	20	22	21	15	21	21	18	174
TEACHERS/STUDENT	20.48	19.20	19.35	20.86	20.90	18.93	22.00	21.19	20.39	20.47

FY23 ELEM DISTRICT MIDDLE SCHOOL BUILDING EXPENDITURES

	OL DOILDII	1		
	CS Porter	Meadow Hill	Washington	Grand Total
INSTRUCTION SALARIES-AID	\$153,866.61	\$176,860.53	\$121,612.59	\$452,339.73
INSTRUCTION SALARIES-TCH	\$1,816,645.12	\$1,450,211.18	\$2,173,568.06	\$5,440,424.36
SUP SERV-SCHOOL ADM SALA	\$283,092.63	\$276,842.51	\$273,830.91	\$833,766.05
SUP SERV-STUDENTS SALARI	\$198,079.79	\$298,272.38	\$229,908.77	\$726,260.94
INSTRUCTION SALARIES-TEM	\$1,300.50	\$2,791.13	\$4,568.00	\$8,659.63
LIBRARY SERVICES SALARIE	\$107,180.50	\$106,354.90	\$102,078.00	\$315,613.40
OPERATION & MAINT SALARI	\$122,817.22	\$128,805.56	\$112,241.71	\$363,864.49
SALARIES-OVERTIME	\$795.54			\$795.54
SALARIES-TEMPORARY	\$9,759.36	\$17,634.97	\$6,793.51	\$34,187.84
OTHER SALARIES-TEMPORARY	\$21,200.45	\$20,221.50	\$21,042.68	\$62,464.63
EXTRACURR ACTIVITIES SAL	\$6,319.73	\$4,282.35	\$4,740.89	\$15,342.97
EXTRACURR ATHLETICS SALA	\$23,671.45	\$20,774.19	\$24,663.93	\$69,109.57
BPA-STIPEND			\$1,366.67	\$1,366.67
REFEREE SERVICES		\$90.00	\$1,029.00	\$1,119.00
HEALTH INSURANCE	\$370,264.11	\$353,123.15	\$371,322.35	\$1,094,709.61
SUP SERV-SCHOOL ADM LIFE	\$424.44	\$424.44	\$424.44	\$1,273.32
WORKERS COMP	\$26,476.04	\$26,301.65	\$27,867.18	\$80,644.87
VACATION TERM PAY	\$7,873.08	\$8,583.43	\$11,667.74	\$28,124.25
EXCESS SICK LEAVE	\$8,494.97	\$1,478.05	\$8,772.18	\$18,745.20
SICK/TERM PAY	\$5,056.59	\$21,591.46	\$41,461.58	\$68,109.63
EXTRACURR ACTIVITIES SUP	(\$216.37)	\$379.10	\$1,505.41	\$1,668.14
EXTRACURR ATHLETICS SUPP	\$1,859.82	(\$2,993.50)	\$4,195.45	\$3,061.77
FESSLER-SLP SUPPLIES			\$62.27	\$62.27
FIELD TRIPS	\$3,489.39			\$3,489.39
GUIDANCE SERVICES SUPPLI	\$165.16	\$0.00	\$0.00	\$165.16
INSTRUCT. PURCHASING TEC	\$1,369.45	\$2,409.67	\$2,108.51	\$5,887.63
INSTRUCTION BOOKS	\$1,771.23		\$370.18	\$2,141.41
INSTRUCTION INSERVICE/TR	\$100.00	\$348.30	\$338.00	\$786.30
INSTRUCTION MINOR EQUIPM	\$241.48	\$3,667.78	\$39.00	\$3,948.26
INSTRUCTION SUPPLIES	\$26,408.94	\$24,902.62	\$14,786.74	\$66,098.30
INSTRUCTION SUPPLIES TEC	\$1,415.63	\$935.90	\$4,763.41	\$7,114.94
LIBRARY SERVICES BOOKS	\$5,633.55	\$5,914.61	\$6,049.05	\$17,597.21
LIBRARY SERVICES MEDIA S	\$454.48	\$0.00	(\$500.13)	(\$45.65)
LIBRARY SERVICES PERIODI	\$252.50	\$235.06	\$343.06	\$830.62
LIBRARY SERVICES SUPPLIE	\$670.22	\$806.04	\$519.87	\$1,996.13
MINOR EQUIPMENT TECHNOLOGY	\$2,199.00		\$9,939.96	\$12,138.96
MINOR EQUIPMENT-NEW		\$449.95		\$449.95
ONLINE PERIODICALS/SUBSCIRPTIO	\$500.00	\$3,878.40	\$1,062.55	\$5,440.95
PERIODICALS/SUBSCR		\$2,952.55	\$3,006.56	\$5,959.11
PHYS EDUCATION SUPPLIES	\$387.25		\$1,542.96	\$1,930.21
RENTAL-LAND/BLDGS.	\$191.67	\$255.66	\$191.67	\$639.00
SCIENCE SUPPLIES	\$512.49	\$100.59	\$319.06	\$932.14
SUP SERV-SCHOOL ADM INSE	\$0.00	\$1,540.14	\$500.00	\$2,040.14
SUP SERV-SCHOOL ADM POSTAGE	\$1,962.25	\$1,350.95	\$1,567.67	\$4,880.87

	CS Porter	Meadow Hill	Washington	Grand Total
SUP SERV-SCHOOL ADM SUPP	\$0.00	\$0.00	\$1,255.31	\$1,255.31
SUPPLIES			\$154.41	\$154.41
TECHNOLOGY SOFTWARE	\$950.00			\$950.00
M & O CUSTODIAL SUPPLIES	\$4,152.28	\$5,513.43	\$5,067.84	\$14,733.55
CARPENTER SUPPLIES	\$2,444.76	\$113.44		\$2,558.20
ELECTRICIAN SUPPLIES	\$1,265.55	\$1,185.19	\$1,038.72	\$3,489.46
HVAC SUPPLIES	\$1,175.96	\$271.34	\$11.99	\$1,459.29
PAINTERS SUPPLIES	\$434.89			\$434.89
PLUMBERS SUPPLIES	\$2,714.49	\$356.82	\$205.07	\$3,276.38
SECURITY SUPPLIES	\$2,876.00	\$978.00	\$1,850.55	\$5,704.55
Grand Total	\$3,228,700.20	\$2,970,195.42	\$3,601,255.33	\$9,800,150.95
	CS Porter	Meadow Hill	Washington	Grand Total
ENROLLMENT	599	468	667	1734
TEACHERS	22	16	24	62
TEACHERS/STUDENT	27.23	29.25	27.79	27.97

MCPS General Fund Budget Projections - 3% Inflationary Increase FY25

		EL	EMENTARY		HIC	GH SCHOOL
Highest Budget Without Vote		\$	43,841,473		\$	35,770,672
Over Base Levy		\$	166,626.71		\$	303,848.92
Proposed Adopted Budget		\$	44,008,099		\$	36,074,521
Prior Year Adopted Budget		\$	43,181,480		\$	34,591,338
Estimated Increase to General Fund		\$	826,619		\$	1,483,183
Add:		_	000 000		•	000 000
Certified & Classified Retiree Savings		\$	260,000	╁	\$	260,000
Subtotal-Available to Balance		\$	1,086,619		\$	1,743,183
Subtotal-Available to Balance		*	1,000,019		Ψ	1,743,103
Estimated Salary & Benefit Obligations to Build into the Budget:						
Additional Classroom Staff		\$	-		\$	-
Certified Step		\$	(694,746)		\$	(311,647)
Certified (1.0%)		\$	(253,836)		\$	(189,844)
Certified Lane Movement		\$	(230,000)		\$	(135,000)
MMCEO Step/Longevity		\$	(51,199)		\$	(41,243)
MMCEO (\$.20)		\$	(53,053)		\$	(37,676)
Exempt	1.00%		(3,738)		\$	(2,707)
Professional Specialists	1.00%		(794)		\$	(575)
Administrative	1.00%		(27,932)		\$	(24,848)
Trades & Crafts	1.00%		(8,346)		\$	(3,750)
Noon Duty	1.00%	_	(15,756)		\$	-
Subtotal		\$	(252,781)		\$	995,894
Anticipated Obligations:						
Liability insurance-Estimated 15% increase		\$	(92,800)		\$	(76,800)
SRO/CRO/SSO		\$	(3,152)		\$	(4,728)
ESSER funds-Used as expense offset in FY24		\$	(355,769)		\$	(1,130,321)
•			, , ,			, , ,
Anticipated Budget Balance before		\$	(704,502)		\$	(215,956)
Other Adds/Reductions						
D 1 " 0 1 10" 1						
Reductions, Savings and Offsets						
Anticipated Budget Balance		\$	(704,502)	\dagger	\$	(215,956)
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Historical & Estimated Future ANB and Budgets FY19-FY28

Elementary										
	FY19	FY20	FY21	FY22	FY23	FY24	FY25-est	FY26-est	FY27-est	FY28-est
Inflation	1.87	0.91	1.83	1.50	2.57	2.70	3.00			
ANB K-6	4,473	4,486	4,560	4,428	4,360	4,262	4,253	4,295	4,285	4,254
ANB 7-8	1,101	1,155	1,247	1,198	1,222	1,207	1,190	1,148	1,179	1,207
Max Budget	39,437,677	40,465,533	42,395,229	41,501,201	42,151,020	43,181,480	44,008,099	45,136,795	46,554,612	47,818,040
Base Budget	31,408,186	32,239,023	33,765,312	33,123,129	33,657,720	34,410,426	35,070,419	35,982,676	37,129,669	38,154,405
Adopted/Est.	39,437,677	40,457,147	41,983,822	41,341,638	42,151,020	43,181,480	44,008,099	45,136,795	46,554,612	47,818,040
Increase in Adopted Budget		1,019,470	1,526,675	(642,184)	809,382	1,030,460	826,619	1,128,696	1,417,817	1,263,428
Voted Levy		200,519			294,791	261,504	166,627	216,435	270,824	238,692

High School										
	FY19	FY20	FY21	FY22	FY23	FY24	FY25-est	FY26-est	FY27-est	FY28-est
Inflation	1.87	0.91	1.83	1.50	2.57	2.70	3.00			
ANB 9-12 Missoula	3,646	3,683	3,641	3,629	3,843	3,926	3,992	4,176	4,134	4,149
ANB 9-12 Seeley	100	91	95	94	101	102	101	102	101	102
Max Budget	29,961,994	30,610,010	30,566,151	31,261,185	33,410,120	34,591,338	36,074,521	38,729,700	39,449,856	40,794,457
Base Budget	24,006,504	24,515,029	24,524,830	25,063,330	32,884,157	27,872,220	29,051,554	31,181,736	31,807,534	32,853,718
Adopted/Est.	29,961,994	30,588,908	30,751,683	31,244,575	33,410,120	34,591,338	36,074,521	38,729,700	39,449,856	40,794,457
Increase in Adopted Budget		626,914	162,775	492,892	2,165,545	1,181,218	1,483,183	2,655,179	720,156	1,344,601
Voted Levy		118,986			525,963	128,027	303,849	527,997	144,358	249,417
Non Voted OB Increase			152,994	107,366						

Budget and Levy Committee Meeting

Minutes

11.17.23

Attendees: Pat McHugh, Executive Director of Business & Operations; Micah Hill, Superintendent; Amy Shattuck, Asst Superintendent; Trevor Laboski, Executive Director of Human Resources; Ginny Haines, Director of Special Education; Barbara Frank, Director of Academic & Community Services; Tyler Christiansen, Communications Director; Kacee Ballou, President MEA; Koan Mercer, Trustee; Ann Wake, Trustee; Keegan Witt, Trustee; Stephanie Wodarz, Business Specialist.

Committee met from 11:30 am to 1:30 pm

Pat presented on the following topics:

- Elementary and High School General Fund expenditures with details on contracted services, utilities, property/liability insurance, and supplies.
- FY23 GF expenditures by building Elementary and Middle School
- FY25 Projections
- Historical and future estimates for FY19-FY28

Trevor presented on the following topics:

- FTE by school and grade PK-8 with the view to required classroom minimums and FTE per student
- Classified FTE by school K-12 divided by program/grade
- ESSER funded positions
- Plan for ESSER people

Discussion on what makes up the General Fund by Ann Wake and how we can help schools. Koan asked about Health Insurance trust and health of the fund.

Discussion on what the plan is for the ESSER positions and how to best use the board. Koan concerned with what we can do to save ESSER positions that are student focused. If we would use money that is leftover.

Did not have time to discuss soft money agenda item.

Next steps: next meeting Thursday, December 14th.